

F YbU]ggUbW`XYg`K c`bYbg.`9]gYbUW`Yf
Gcn]U`VUi dfc`Y`_hY`bY`a`Yb` ; YghU`h`Ub

C VYfVØf[Yfa`Y]ghYf`À`]b[`VYgi`W`h`GK` ; !Dfc`Y`_hY`]b
9]gYbUW`. `GYW`g`gcn]U`Y`K`c`b`i`b[gVUi`j`cf`UVYb`ni`f
GW`UZZ`b[`j`cb`i`&\$`\$`K`c`b`i`b[Yb`]b`5fVY]h"

8]Y`K`UfhVi`f[ghUXh`9]gYbUW`ghY`h`j`cf`Y]bYa`VYXYi`hYbXYb
HfUbgZcfa`Uh]cbgdfcnYgg`]a`6YfY]W`XYg`K`c`b`i`b[gVUi`g`8]Y
GhAXh]gW`Y`K`c`b`i`b[g[YgY`gW`UZh`9]gYbUW`a`V<`fGK` ; Ł`UfVY]hYh
Ub`]bg[YgUa`h`gYW`g`Dfc`Y`_hYbž`X]Y`g]W`Ui`Z`gcn]U`Yb
K`c`b`i`b[gVUi`_`c`bnYbhf]YfYb`i`bX`XUa`]hY]bYb`k`YgYbh]W`Yb
6Y]hfU[`ni`f`GW`UZZ`b[`Xf]b[YbX`VYbØh][hYb`K`c`b`f`Ui`a`g`Y]ghYb"

<]bhYf[fi`bX`i`bX`N]Y`Y`XYf`6Ui`dfc`Y`_hY

C VYfVØf[Yfa`Y]ghYf`7`f]ghcd`À`]b[`VYgi`W`hY`_Øfn]W`X]Y`GK` ;
i`bX`VY`f`À`Zh][hY`gY]b`9b[U[Ya`Ybh`ZØf`X]Y`ghAXhYVUi`]W`Y
9bhk`j`W`_i`b[`XYf`GhUXh" `A`Y]b`5b`]Y[Yb`]gh`Ygž`ghAXhYVUi`]W`
@ØW`_Yb`ni`gW`]Y»Yb`ž`VYhc`bhY`Yf`i`bX`ZØ[hY`]bni`ž`XUgg`]b`U`Yb
GhUXh]`j`YfhY`b`Y]b`Ub[YbY`a`Yg`K`c`b`i`a`ZY`X`[YgW`UZZYb`k`YfXYb
gc`""`9]bY`VYgcbXY`F`c`Y`gd]Y`h`\\]YfVY]`XUg`Ub`gd`fYW`YbXY`8Yg][b
XYf`BYi`VUi`hYbž`k`Y`W`Y`g]W`\\Ufa`cb]gW`]b`X]Y`VYghY`YbXYb
Ghfi`_hi`fYb`Y]bZØ[Yb"

8]Y`6YXYi`hi`b[`gcn]U`Yf
K`c`b`i`b[gVUi`dfc`Y`_hY

@Ui`h`K`]`Y`a`K`U[bYfž; YgW`À`Zh`ZØ`fYf`XYf`GK` ; ž`k`j`fX`Xi`fW`
X]YgY`6Ui`j`cf`UVYb`X]Y`GW`UZZ`b[`j`cb`]bg[YgUa`h`Yhk`U`&\$`\$`
Gcn]U`k`c`b`i`b[Yb`]cfUb[Yhf]YVYb""8]YgY`g]bX`]b`_i`g]j`Y`a`Y`fYfYf
K`c`b[fi`ddYb`ZØf`A`YbgW`Yb`a`]h`6Y`\\]bXYfi`b[Yb`]Yd`Ubh"

Ni [`Y]Wk `k]fX`XYf`A]YhdFY]g`XUb_`ghUUh`]WYf': OfXYfi b[`Ui Z
Y]bYa `gcn]U`j YfhfÀ[`]WYb`B]j YUi `j cb`) `9i fc`dfc
E i UXfUha YhYf`[Y`U`hYbž`k ca]h`X]Y`Dfc`Y`_hY`ZØf`VfY]hY
6Yj Ò`_Yfi b[ggWk]W`hYb`UhhfU`_h]j `V`Y]VYb"

:]bUbn]Yfi b[`i bX`l b`hYfghØhni b[

8]Y': OfXYfi b[`Xi fWk `6i bX`i bX`@UbX`gd]Y`h`Y]bY`nYbhfU`Y`F`c``Y`]b
XYf`F`YU`]g]Yfi b[`X]YgYf`6Ui`dfc`Y`_hY``8]Y`Z]bUbn]Y``Yb`A]hY`
k YfXYb`Xi fWk `XYb`: fY]ghUUh`H\Øf]b[Yb`VYfY]h[YghY``hž`k`cVY]`X]Y
6]bXi b[`Ub`XYb`gcn]U`j YfhfÀ[`]WYb`A]YhdFY]g`ZØf`Y]bYb`NY]hfUi`a
j`cb`&\$`đ\`fYb`Y]bY`k`]W`h][`Y`J`cfUi`ggYhni`b[`XUfghY``h``8Ug`nY][`hž
k`Y]`ghUUh`]W`Y`l`b`hYfghØhni`b[`XYb`gcn]U`Yb`K`c`b`i`b[`gVUi`]b
9]gYbUWk`Yb`hgWk`Y]X`Yb`X`j`cfUbVf]b[`h"

5`_`hi`Y``Y`Dfc`Y`_`hZc`f`hgWk`f]hhY

K]Y`XYf`C`VYfVØf[Yfa`Y]ghYf`VY]`gY]bYa`6Ygi`Wk`ZYghghY``hYž`g]bX
Y]b][`Y`XYf`6Ui`dfc`Y`_hY`VYfY]hg`k`Y]h`Zc`fh[`YgWk`f]hhYb```đ`XYf`
;`Ycf[`Yb`ghfU`»`Y`\`Uh]`a`đ`]`XUg`F`]Wk`hZ`Y`gh`ghUhh[`Y`Zi`b`XYb`ž`k`c`&`
bYi`Y`K`c`b`i`b[`Yb`i`bX`%-`H]Y`Z[`UfU[`Yb`d`À`hnY`Yb`hghY`\`Yb``8Yf`
6Yni`[`]gh`ZØf`9b`XY`&\$&)`Ubj`]g]Yfh`6Y]`XYb`bYi`YghYb`6Ui`UfVY]hYb
]b`XYf':`]gWk`YfghUX`h`k`]fX`Y]bY`VYhfYi`hY`K`c`b[`fi`ddY`gUa`h
Gcn]U`ghUh]cb`XYg`8Yi`hgWk`Yb`F`chYb`?`fYi`nYg`]b`hY[`f]Yfhž`k`Ug`X]Y
gcn]U`Y`đ`ZfUghfi`_`hi`f`ni`g`À`hn`]Wk`gh`À`f`_`Yb`k`]fX"

7`ca`a`i`b]hmi`bX`i`fVUbYg`@YVYb

9]b`VYgcbXYfYg`A`Yf`_a`U`XYf`6Ui`dfc`Y`_hY`]gh`X]Y`đ`hY[`fUh]cb`j`cb
9]b`_Ui`Zga`Ò[`]Wk`_Y]hYb`]b`K`c`b`f`Ài`a`Yb`ž`k`]Y`Y`hk`U`X]Y`[`Yd`Ub`hYb
,`\$`\$`E`i`UXfUha`YhYf`J`Yf`_Ui`ZgZ`À`Wk`Y`]b`XYf`GhY`XZY`XYf`GhfU`»`Y``<`]Yf`
Xi`fWk`VfYWk`Yb`X]Y`B`Yi`VUi`hYb`X]Y`U``[`Ya`Y]b`VYc`VUWk`hY`hY
HYb`XYbn`XYg`K`Y[`ZU``g`j`cb`;`YgWk`À`ZhYb`]b`K`c`b[`YV]YhYb`i`bX
ZØf`XYfb`ghUhh`X`Y`ggYb`Y]bY``YVYbX][`Y`B`UWk`V`Uf`gWk`U`Zh"

đg[`YgUa`h]j`YfXYi`h]Wk`Yb`X]Y`đ]h]Uh]j`Yb`XYf`GK`;`ž`k`]Y
Xi`fWk`XUWk`hYf`Gh`À`X`hY`VUi`b]Wk`h`bi`f`XYb`K`c`b`f`Ui`a`a`Ub[`Y`

UXfYgg]Yfhž'gcbXYfb'Ui W\ 'XUg'i fVUbYg'@YVYb'VYfY]W\Yfh"8]Y
9]gYbUW\Yf'6Øf[Yf'_ØbbYb'g]W\ 'b'XYb'_ca a YbXYb'ž\ fYb'Ui Z
Y]bY'UhhfU_h]j Y'i bX'bUW\U'h][Y'K Y]hYfYbhk]W'_i b[']\fYf'GhUXh
ZfYi Yb"

8YhU]`g

6Ygi W\ Yb'G]Y'i bg'Ui Z. 'X]Y!bUW\ f]W\ hYb"bYh