

; f0bY`đ [ YbX`Zc fXYfh`VYggYfYg`K @5B`Ub  
6i gVU`b`ÖZYb`]b`< Uhh]b[ Yb

8]Y`; f0bY`đ [ YbX`Zc fXYfh`VYggYfYg`ÖZYbh`]W`Yg`K @5B`]b  
GdfcW`\_`Öj`Y`ž`]bgVYgcbXYfY`Ub`ghUf`\_`ZfYei`Ybh]YfhYb`C`fhYb  
k`jY`6i`gVU`b`ÖZYb"

JYfÖZYbh`]W`h`A`]h`k`c`W`ž`&, "\$, "&\$&( `%\*`.&'

≠`GdfcW`\_`Öj`Y`gcf[`h`X]Y`i`bni`fY]W`YbXY`E`i`U`]h`h`XYg`ÖZYbh`]W`Yb  
K`@5B`g`Z0f`l`ba`i`hž`]bgVYgcbXYfY`i`bhYf`XYb`0b[`YfYb`60f[`Yfb`XYf  
GhUXh`"8]Y`; f0bY`đ [ YbX`<Uhh]b[ Yb#GdfcW`\_`Öj`Y`\_`Uhg]W`\_`0fn`]W`  
[`Y[`f0bXYhi`bX`a`UW`h`Ui`Z`X]YgYg`Xf`Äb[`YbXY`DfcV`Ya  
Ui`Za`Yf`gUa`" `ÄfY`YfghY`:`cfXYfi`b[ `n]Y`h`XUfUi`Z`UVž`Y]b  
ni`j`Yf`Ägg][`Yg`i`bX`\_`cghYb`c`gYg`K`@5B`Ub`ghUf`\_`ZfYei`Ybh]YfhYb  
C`fhYbž`j`cf`U`Ya`Ub`XYb`6i`gVU`b`ÖZYb`]b`B`]YXYfgdfcW`\_`Öj`Y`i`bX  
<U`»`]b[ `Ui`gYbž`Y]bni`Z0`fYb`i`bX`ni`j`YfVYggYfb"

8]Y`5bgdf0W`Y`Ub`a`cXYfbY`≠hYfbYhj`YfV]bXi`b[`Yb`g]bX`\_`cW`ž`i`bX  
[`YfUXY`^`b[`Y`A`YbgW`Yb`\_`UVYb`c`Z`h`a`]h`XYa`DfcV`Ya`ni`\_`Äa`dZYbž  
XUgg`g]Y`\_`Y]bY`\_`cghYbdZ]W`h][`Y`≠hYfbYh!`:`UhfUhy`VYg]hnYb`"8]Yg  
k`]fX`VYgcbXYfg`fY`Yj`Ubh`]b`ÖZYbh`]W`Yb`J`Yf`\_`Y`fga`]h`h`b`cXYf`Ub  
<U`hYghY`Ybž`k`c`Y]b`ghUV]`Yf`≠hYfbYhni`[`Ub[`k`]W`h][`gY]b`\_`0bbhY`"  
6Y]`Bi`hni`b[`ggd]hnYbž`k`]Y`ni`f`Ghc`»`nY]h`Ua`6i`gVU`b`\_`c`Zž`nY][`h`g]W`  
X]Y`G`W`k`Ä`W`Y`XYf`VYghY`YbXYb`J`YfV]bXi`b[`Yb`VYgcbXYfg  
XYi`h`]W`ž`XYbb`X]YgY`g]bX`c`Z`h`0VYf`UghYhž`k`Ybb`j`]Y`Y`Bi`h`nYf  
[`Y]W`nY]h][`c`b`]bY`gY]b`k`c`Yb"

: cfXYfi b[ Yb`bUW`Y]bYa`VYggYfYb`Ni [ Ub[

8]Y`; f0bY`đ [ YbX`UddY`]Yfh`XU`Yf`Z0f`Y]bY`i`a`ZUggYbXY  
JYfVYggYfi`b[`XYf`K`@5B!`≠ZfUghfi`\_`hi`fž`XUa`]h`G`W`i`\_`]bXYf`]b

BchZÄ`Yb`j\ fY`9`hYfb`fUgWÄ`YffY]WÄYb`\_ÖbbYb`i bX`Hci`f]ghYb`]b`XYf  
GhUXh`k`Yb][`Yf`GWÄ`k`]Yf][`\_Y]hYb`\_\UVYbž`g]WÄ`ni`cf]Ybh]YfYb`"8]Y  
GWÄ`UZZ`b[`Y]bYg`VYggYfYb`Ni`[`Ub[`g`ni`\_cgYb`cgYa`\_`hYfbYh  
\_Ubb`j`]Y`Y`@VYbYgVYfY]WÄY`dcg]hj`\_VYY]bZi`ggYbž`VYgcbXYfg`ZØf  
X]Yž`X]Y`g]WÄ`ØVYf`ÖZZYbh]WÄY`8]YbghY`]bZcfa`]YfYb`cXYf`<`]ZY`]b  
Xf]b[`YbXYb`G]hi`Uh]cbYb`VYb`Öh][`Yb`"

8]Y`C`f[`Ub]gUh]cb`\_\Uh`XUg`H\Ya`U`VYk`i`ggh[`Yk`Ä`hž`i`a`\_Ui`ZY]bY  
X][`]hU`Y`@ØW`Y`Ui`Za`Yf`\_gUa`\_ni`\_a`UWÄYbž`X]Y`b]WÄ`h`bi`f`\_`b[`Y  
A`YbgWÄYb`VYhf]Zi`"8Yf`Ni`[`Ub[`\_ni`\_gWÄ`bY`Ya`\_`hYfbYh`gc`hY`]b  
Y]bYf`a`cXYfbYb`;`YgY`gWÄ`UZh`U`g`;`fi`bXfYWÄ`h`VYhfUWÄ`hYh`k`YfXYb  
i`bX`b]WÄ`hj`cb`XYf`Z]bUbn]Y`Yb`G]hi`Uh]cb`Y]bnY`bYf`UV\`Äb[`Yb`"  
\_`hXYa`\_g]Y`X]Y`:`cfXYfi`b[`\_`Ui`hghUf`\_`Äi`»`Yfbž`a`\_ÖW`hYb`g]Y`X]Y  
GhUXhj`Yfk`U`hi`b[`\_a`ch]j`]YfYbž`\_cb`\_fYhY`A`U»`bU\`a`Yb`ni`f  
J`YfVYggYfi`b[`\_ni`\_Yf[`fY]ZYb`"

## 8Yf`K`Y[`\_ni`\_Y]bYf`VYggYfYb`\_`bZfUghfi`\_`hi`f`

8]Y`8YVUhY`i`a`\_ÖZZYbh]WÄYg`K`@5B`]gh`b]WÄ`h`bYi`ž`XcWÄ`Xi`fWÄ`XUg  
9b[`U[`Ya`Ybh`XYf`;`fØbYb`\_`ž`[`YbX`GdfcW`\_\`Öj`Y`\_Yf\`Ä`h`g]Y`bYi`Y  
\_`a`di`\_`gY`"8]Y`GhUXh`\_ÖbbhY`Xi`fWÄ`\_`h`j`Ygh]h]cbYb`]b`X][`]hU`Y  
\_`bZfUghfi`\_`hi`f`b]WÄ`h`bi`f`X]Y`@VYbgei`U`]hÄ`h`Yf\`Ö\`Ybž`gcbXYfb`Ui`WÄ  
\_`hY[`fUh]cb`i`bX`HY`]\UVY`ZØfXYfb`"9]b`gWÄ`bY`Y`g`i`bX`\_cgYb`cgYg  
\_`hYfbYh`\_ÖbbhY`U`g`<`YVY`\_`Zi`b[`]YfYbž`i`a`\_`a`Y\`f`6Øf[`Yf]bbYb`i`bX  
6Øf[`Yf`ni`f`U`\_`hj]Yb`HY`]bU\`a`Y`Ua`\_`X][`]hU`Yb`@VYb`ni`\_`Yfa`\_`i`h][`Yb`"

8]Y`;`fØbY`\_`ž`[`YbX`Yfk`UfhYh`bi`bž`XUgg`X]YgY`:`cfXYfi`b[`Yb`b]WÄ`h  
bi`f[`Y\`Öfhž`gcbXYfb`Ui`WÄ`nY]hbU\`\_`]b`X]Y`HUhi`a`[`YgYhnh`k`YfXYb`"  
9g`V`Y]Vh`UVni`k`UfhYbž`k`]Y`X]Y`GhUXh`Ui`Z`X]YgYb`5ddY`\_`fYU[`]Yfh  
i`bX`cV`X]Y`J`YfgdfYWÄYbž`X]Y`]a`\_`a`Yf`k`]YXYf[`Ya`UWÄ`h`k`YfXYbž`bi`b  
YbX`]WÄ`]b`\_cb`\_fYhY`J`YfVYggYfi`b[`Yb`ZØf`X]Y`6Øf[`Yf]bbYb`i`bX  
6Øf[`Yf`i`a`[`YgYhnh`k`YfXYb`\_`ÖbbYb`"

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. 'X]Y!b UW\ f]W\ hYb "bYh