

A]hhY`U`hYfa Uf_h]b': ØfghYbZY`XVfi W_.
9]b`K cW\YbYbXY`j c`Yf`F]hhYf`i bX
; Ui _`Yf

9f`YVYb`G]Y`XYb`A]hhY`U`hYfa Uf_h]b': ØfghYbZY`XVfi W_`j ca
' \$"5i [i gh`V]g`%"`GYdhYa VYf`a]h`F]hhYfbž; Ui _`Yfb`i bX
gdUbbYbXYb`5hhfU_h]cbYb`"; Yk]bbYb`G]Y`H]W_Yhg`

A]h`Y]bYa` <Ui W\`j cb`5VYbhYi Yf`i bX`BcghU`[]Y`Yf`ØZbYh`XYf
A]hhY`U`hYfa Uf_h]b': ØfghYbZY`XVfi W_`gY]bY`DZcfhYb`ZØf`U`Y`ž`X]Y`]b
X]Y`ZUgn]b]YfYbXY`K Y`h`XYg`A]hhY`U`hYfg`Y]bhUi W\Yb`a`ØW`hYb`"5V
: fY]hU[ž`XYa`" \$"5i [i ghž`ghY`h`XUg`?`cghYfUfYU`XfY]`HU[Y`Ub[
]a`NY]W\Yb`j cb`F]hhYfbž; Ui _`Yfb`i bX`Y]bYf`J]Y`nU\`
a]hhY`U`hYf`]W\Yf`<UbXk Yf_g_ØbghY"

8]Y`J`YfUbg`h`i b[`j Yfgdf]W\h`Y]b`i b] Yf[Ygg`]W\Yg`9f`YVb]gž`VY]
XYa`6Ygi W\Yf`b]W\h`bi f`]b`X]Y`YVYbX][Y`5ha`cgd`ÅfY
j Yf[Ub[YbYf`NY]hYb`Y]bhUi W\Ybž`gcbXYfb`Ui W\`Y]b`j]Y`Z`h][Yg
5b[YVch`YbhXYW_Yb`_ØbbYb`"BYVYb`XYb`hfUX]h]cbY`Yb
F]hhYfgd]Y`Yb`i bX`\]ghcf]gW\Yb`8UfV]Yhi b[Yb`[]Vh`Yg`Ui W\
nU\`fY]W\Y`J`Yf_Ui Zggh`ÅbXY`j cb`<UbXk Yf_Yfbž`X]Y`]\f`?ØbbYb
i bhYf`6Yk`Y]g`ghY`Yb"

5hhfU_h]cbYb`ZØf`; fc»`i bX`?`Y]b

8Yf`A Uf_h`V]YhYh`Y]bY`Y]bXfi W_gj c`Y`5i gk U\`Ub`<UbXk Yf_Yfbž
XUfi bhYf`Gd]Y`nYi [a UW\Yfž`GW\ a]YXYž`K c`gd]bbYf`i bX
; `UgV`ÅgYf`"8]Y`J]Y`ZU`h`XYf`Ub[YVch`YbYb`DfcXi`_hY`fY]W\h]j cb
i bghj c`Ya`GW\ a i W`V]g`\]b`ni`UbX[YZYfh][hYb`K UZZYb`", VYfU`
Ui ZXYa`"; Y`ÅbXY`k Y`h`XYf`_Øgh]W\Y`8i Zh]j cb`Zf]gW\
ni VYfY]hYhYa`9ggYb`Ui g`nU\`fY]W\Yb`Gh`ÅbXYbž`X]Y`j cb
F`Åi W\YfY]Yb`V]g`ni`6`ÅW_YfY]Yb`fY]W\Yb"

: Øf'X]Y'a i g]_U`]gWXY'i a fU\ a i b['gcf[Yb'j YfgW]YXYbY'? ØbghYf
i bX'6UbXgž'X]Y'Ui Z'CdYb!5]f!6Ø\ bYb'Ui ZhfYhYb"'6Ygi WXYf'_ØbbYb
g]W'Ui ZY]b'UVk YW'g'i b[gfY]WXYg'Dfc[fUa a 'ZFYi Ybž'XUg
; Ui _Yfž'; YgW]W'hYbYfnÅ\`Yf'i bX'A i g]_Yf'i a ZUgghž'X]Y'ZØf
l bhYf\U`hi b['i bX'Y]b'`YVYbX][Yg'5a V]YbhY'gcf[Yb"'8]Y'Gd]Y`Y
i bX'5i Zhf]hhY'a UWXYb'XYb'A Uf_h'VYgcbXYfg'ZØf': Ua]]Yb
UhhfU_h]j ž'XYbb'Ui W'ZØf'X]Y'_Y]bYb'; ÅghY' []Vh'Yg'?`YhhYf!'i bX
Gd]Y`ghUh]cbYb"

HYfa]bY`i bX'DfY]gY

8Yf'A]hhY`U`hYfa Uf_h]gh'Ua ': fY]hU[ž'XYb'' '\$"'5i [i ghž'j cb'%+'V]g
&' 'l \f/Ua 'GUa ghU[ž'XYb'' '%"'5i [i ghž'j cb'%%'V]g'&' 'l \f'i bX'Ua
GcbbhU[ž'XYa ' "%'GYdhYa VYfž'j cb'%%'V]g'%, 'l \f'[YØZbYh"'8]Y
9]bhf]hgd fY]gY'g]bX'[YghUZZY'h'9fk UW'gYbY'VYnU\`Yb'Ua ': fY]hU[
i bX'GcbbhU['%\$'9i fc'f' '9i fc'k Ybb'g]Y'a]hhY`U`hYf`]W' [Y`_Y]XYh
g]bX'è'i bX'Ua 'GUa ghU['%&'9i fc'f'%'9i fc'ZØf'; Yk UbXYhY'è"'?]bXYf
V]g'%'('ž\ fY'nU\`Yb'ZØf'XYb'9]bhf]hh'Ub'U`Yb'HU[Yb'bi f', '9i fcž'X]Y
'?`Y]bYb'i bhYf'+ 'ž\ fYb'XØfZYb'gc[Uf'[fUh]g'\]bY]b"'Ni XYa '[]Vh'Yg
X]Y'A Ø['W' _Y]hž' ' !HU[Ygh]W_Yhg'i bX': Ua]]Ybh]W_Yhg'ni `Yfk YfVYb"

9]b'VYgcbXYfYg'<][\`][\h'k]fX'XUg'F]hhYfhi fb]Yf'gY]bž'VY]XYa 'XUg
HYUa 'XYf': Ua]]Y'?U]gYf']\f'?ØbbYb'nY][h"'<cW'ni 'Fcgg
XYa cbghf]YfYb'X]Y'F Y]hYf'Ui » Yf[Yk Ø\ b`]WXY': Å\][_Y]hYbž
k Å\ fYbX'g]Y`Y]bY'gdY_hU_i `ÅfY': Yi YfY]b'U[Y'dfÅgYbh]YfYb"'8]YgY
8UfV]Yhi b['YfZcfXYfhib]W'h'bi f'; YgW]W`]W' _Y]hž'gcbXYfb'Ui W
Y]b'ghUf_Yg'J YfhfUi Yb'nk]gWYb'A YbgW' i bX'H]Yf"

: Øf'X]Y': Ub'g'XYg'A]hhY`U`hYfa Uf_hYg'[]Vh'Yg'Y]bY'gdUbbYbXY
; Yk]bbgd]Y'!5_h]cb"' : ØbZ'A U`nk Y]H]W_Yhg'ZØf'XYb'A Uf_h'k YfXYb
j Yf'cgh"'èbhYfYgg]YfhY'_ØbbYb'V]g'ni a '&', "'5i [i gh'&\$&(']\fY
7\UbW'bi hnYbž']bXYa 'g]Y'X]Y'<ch]bY'Ubfi ZYb'cXYf'XUg
; Yk]bbgd]Y'Zcfa i `Uf'Ui Z'XYf'K YVg]hY'Ui gZØ`Yb"'8]Y'; Yk]bbYf
k YfXYb] cf'C fh'Ub'XYf'? UggY'VYbUW'f]W'h][h"

9]b'_i`hi fY`Yg'9fY][b]g'a]h'HfUX]h]cb

8Yf'A]hhY`U`hYfa Uf_h]b': ØfghYbZY`XVfi W_]gh'b]W'h'bi f'Y]bY

5hhfU_h]cb`Z0f': Ub`g`XYf`\]ghcf]gWXYb`9dcWXYž`gcbXYfb`Ui W`Y]bY
k]W`h][Y`_i`hi`fY`Y`J`YfUbghU`hi`b[ž`X]Y`A`YbgWXYb`YXYb`5`hYfg
ni`gUa`a`YbVf]b[h`"b`Y]bYf`K`Y`hž`X]Y`j`cb`:`cfhgW`f]h`i`b`X
HYW`bc`c`[]Y`[Ydf`Ä[h`]ghž`V]YhYh`X]YgYg`9j`Ybh`X]Y`:`Y`Y[Yb`Y]hž
HfUX]h]cbYb`ni`VYK`U`fYb`i`b`X`Y]b`k`Yb][`j`cb`XYf`F`ca`Ubh]_i`b`X
XYa`5`VYbhY`i`Yf`j`Yf[Ub[YbYf`NY]hYb`ni`Yf`YVYb``8]Y
K]YXYfVY`YVi`b[`j`cb`6f`Äi`WXYb`i`b`X`<UbXk`Yf`Yb`ž`X]Y`c`Zh
j`Yf[YggYb`g]bXž`hf`Ä[h`a`U»[YV`]W`ni`f`K`U`fbY`a`i`b[`i`b`X
K`YfhgW`Ä`ni`b[`i`bgYfYf`:`YgW`]W`hY`VY]"`8`U`Yf`]gh`XYf`6`Ygi`W`X`Yg
A]hY`U`hYfa`Uf`hg`Z0f`YXYbž`XYf`Y]ba`U`]b`X]YgY`NY]h`Y]bhUi`WXYb
a`Ö`W`hYž`Y]b`UVgc`i`hYg`A`i`gg"

I`a`X`Ug`a`]hY`U`hYf`]WXY`:`U]f`XYg`A`Uf`hYg`k`Y]hYf`ni
i`bhYfghfY]WXYbž`Z]bXYb`X]Y`6`Ygi`WXYf`nU`fY]WXY`5`hhfU_h]cbYbž`X]Y
Ui`h`Ybh]gWXY`9]bV`]W`Y`]b`XUg`@YVYb`XYg`A`]hY`U`hYfg`V]YhYb`"
8`Ufi`bhYf`g]bX`B`UW`ghY`i`b[`Yb`j`cb`\]ghcf]gWXYb
<UbXk`Yf`ghY`W`b]_Ybž`k`]Y`Yhk`U`XUg`5`fVY]hYb`a`]h`Hcb`i`b`X`<c`nž
k`Ug`b]W`h`bi`f`i`bhYf`U`hYbX`]ghž`gcbXYfb`Ui`W`Y`ffY]WXY`5`gdY`hY
Ybh`Ä`h`"<UbXk`Yf`Yf`i`b`X`?`Øbgh`Yf`Vf]b[`Yb`]`fY`:`Ä`\][`_Y]hYb`Y]b
i`b`X`Yf`Äi`hYfb`XYb`:`Ä`ghYb`X]Y`A`Yh`c`XYb`]`fYf`Ni`b`Zh"

8`Ug`?`cbnYdh`Y]bYg`A`]hY`U`hYfa`Uf`hYg`]gh`b]W`h`b`Yi`ž`gcbXYfb`\`Uh
\]ghcf]gWXY`J`cfV`]XYf``6`YfY]hg`]a`A`]hY`U`hYf`[`UV`Yg`A`Äf`hYž`X]Y
XYa`5`i`ghUi`gW`j`cb`K`UfYb`i`b`X`?`i`hi`f`X]YbhYb``8]YgY
J`YfUbghU`hi`b[`Yb`k`UfYb`b]W`h`bi`f`<UbXY`gd`Ä`hYž`gcbXYfb`Ui`W
gc`n]U`Y`6`Y[`Y[`bi`b[`ggh`Ä`hYb`Z0f`X]Y`A`YbgWXYb`XYf`XUa`U`][`Yb`NY]h`"
8`Yf`:`ØfghYbZY`XYf`A`]hY`U`hYfgdY`hU`Y`[`fY]Zh`X]YgY`HfUX]h]cb`Ui`Zž
i`a`Y]bY`J`YfV]bXi`b[`nk`]gWXYb`J`Yf[Ub[Yb`Y]h`i`b`X`:`Y[`Ybk`Ufh
\Yfni`ghY`Yb`i`b`X`XYb`6`Ygi`WXYfb`Y]b`Ui`h`Ybh]gWXYg`9f`YVb]g`ni
V]YhYb`"

Gcn]U`Y`5`gdY`_hY`i`b`X`:`Y`a`Y]bgW`U`Zh

9]b`gc`WXYg`9j`Ybh`Z0fXYfh`b]W`h`bi`f`XYb`c`_U`]g]YfhYb`<UbXY`ž
gcbXYfb`gh`Äf`h`Ui`W`X]Y`:`Y`a`Y]bgW`U`Zh``8]Y`Ni`gUa`a`YbUfVY]h]`cb
<UbXk`Yf`_Yfbž`?`Øbgh`Yfb`i`b`X`:`Ughfcbca`]YVYhf]YVYb`Ui`g`XYf
F`Y[`]cb`j`Yf`\]Zh`c`_U`Yb`i`bhYfbY`a`Yb`ni`Y]bYf`[`f`Ö»`YfYb
G]W`hV`Uf`_Y]h``8]Yg`nY][`h`g]W`X`Ui`W`X`Ub`XYf`J`]Y`nU`\`j`cb`:`Ua`]`Ybž

X]Y`XYb`A Uf_h`VYgi W`Yb"8Yf'gcn]U`Y`5i ghUi gW`i bX`X]Y
[Ya Y]bgUa Y` : fYi XY`Ua` ; YgW`Y`Yb`gW`UZZYb`Y]b` ; YZØ`XYf
Ni gUa a Yb[Y`Øf][_Y]h"

9]b][Y`XYf`Ui ZhfYhYbXYb`6UbXg`g]bX`Vgdk "c_U`VY_UbbhY
; fi ddYbž`X]Y`]b`XYf`a]hhY`U`hYf`]W`Yb`A i g]_gnYbY`dcdi `Àf`g]bX"
8]YgY`A i g]_gW`k]b[h`b]W`h`bi f`a]h`XYb`?`Àb[Yb`XYf
J Yf[Ub[Yb`Y]hž`gcbXYfb`j YfV]bXYh`Ui W` ; YbYfUh]cbYb`j cb
A i g]_]YV`UVYfb"Gc`W`Y`J YfUbghU`hi b[Yb`ZØfXYfb`XUfØVYf`\]bUi g
_i`hi fY`Yg`6Yk i gghgY]b`i bX`b`hYfYggY`ZØf`X]Y` ; YgW`]W`hY"

DfU_h]gW`Y`bZcfa Uh]cbYb`ZØf`6Ygi W`Yf

6Ygi W`Yf`XYg`A]hhY`U`hYfa Uf_hYg`gc`hYb`g]W`Ui ZY]b`j c`Yg
Dfc[fUa a`Y]bghY`Ybž`XUg`gck c`\`ZØf`9fk UW`gYbY`U`g`Ui W`ZØf
?]bXYf`nU`fY]W`Y`5_hj]h`hYb`VYfY]h`À`h" a` J cfZY`X`]gh`Yg`fUhgUa ž
g]W`ØVYf`X]Y`5_h]cbgnY]hYb`XYf`Yk Y]] [Yb`J YfUbghU`hi b[Yb`ni
]bZcfa]YfYbž`i a`XUg`6YghY`Ui g`XYa`6Ygi W`\YfUi gni`c`Yb"8]Y
DfY]gY`g]bX`ZUa`]YbZfYi bX`]W`[YghU`hYhž`gcXUgg`Ui W`[fØ»YfY
: Ua`]Yb`Y]bYb`6Ygi W`Yfa Ø[`]W`Yb`_ØbbYb"

Ni XYa`g]bX`X]Y`G]W`Yf`Y]hgj cf_Y`fi b[Ybž`]bgVYgcbXYfY`]b`6Yni [
Ui ZX]Y` : Yi Yf!`i bX`FY]hj cfZØ`fi b[Ybž`gcf[Z`h][`[Yd`Ubhž`i a`X]Y
G]W`Yf`Y]h`U`Yf`HY]`bY`a Yf`ni`[Yk`À`f`Y]ghYb"9g`k]fX`Ya dZc`Ybž
g]W`ØVYf`X]Y`5bfY]gY`i bX`DUf_a`Ø[`]W`_Y]hYb`fYW`hnY]h][`ni
]bZcfa]YfYbž`i a`Y]bYb`fY]Vi b[g`cgYb`Ni [Ub[`ni a` ; Y`ÀbXY`ni
[UfUbh]YfYb"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`X]Y!bUW`f]W`hYb"bYh