

: ]h]b`XYb`<YfVgh. `A ]h]g]YVYb`H]ddg  
ni fØW\_`ni f`Gdcfhfci h]bY

9fZU\fyb`G]Yž`k ]Y`G]Y`bUW`XYa`Gca`a`Yf`k ]YXYf`Z]h`k`YfXYb`  
G]YVYb`k ]W h][`Y`H]ddg`ZØf`bUW`U`h][`Y`:]hbYgg`i`bX  
;`Ygi`bX\Y]h]a`<YfVgh`"

8]Y`F`ØW`\_Y`f`Ui`g`XYa`i`f`Ui`V`\_Ubb`ZØf`j ]Y`Y`Y]bY`[`Ya`]gW`hY  
Gh]a`a`i`b[`\Yf]`cffi`Zb`"K`Å`fYbX`k`]f`i`bg`Ub`XYb`Yb`hgdUbb`hYb  
HU[`Yb`Ua`GhfUbX`cXYf`]b`XYb`6Yf[`Yb`YfZfYi`Ybž`\_ca`a`h`a`]h`XYa  
<YfVgh`Ui`W`XUg`;`YZØ`\`ž`X]Y`Y][`YbY`:]hbYgg`j`]Y`Y]W`h  
j`YfbUW`Ågg][`h`ni`UVYb`"8]YgY`NY]h`XYg`X\`fYgž`j`cf`U`Ya`XYf  
GYdhYa`VYfž`k`]fX`]b`XYf`:]hbYggVfUbW`Y`gma`Vc`]gW`U`g`XYf  
ZU`gW`Y`ÅbbYf`VYnY]W`bYhž`k`Ug`Ui`Z`XUg`\`Åi`Z][`Y`6YXØfZb]g  
\]bk`Y]ghž`X]Y`;`Ygi`bX\Y]h`bUW`XYb`Gca`a`Yfa`cbUhYb`k`]YXYf`]b  
XYb`:]c`i`g`ni`fØW`Yb`"

9]b`gUb`ZhYf`,`VYf[`Ub[`]b`XYb`<YfVgh`\_Ubb`[`YbUi`XYf`f]W`h][`Y  
NY]hdi`b`\_higY]bž`i`a`U`hY`;`Yk`c`b`b`Y]hYb`ni`ØVYfXYb`\_Yb`i`bX`bYi`Y  
:]hbYgg]Y`Y`ni`gYhnYb`"J]Y`Y]W`h`\UVYb`G]Y`k`Å`fYbX`XYf  
Gca`a`Yfa`cbUhY`XUg`Y]b`cXYf`UbXYfY`GhØW`?`i`W`Yb`ni`j`]Y`  
[`YbcggYb`cXYf`X]Y`gdcfh]W`Yb`5`\_hj`]h`hYb`ni`[`i`bghYb`j`cb`i`f`Ui`V  
i`bX`9b`hgdUbbi`b[`Yhk`Ug`k`Yb][`Yf`Yfbgh[`Ybca`a`Yb`"X`hnh]gh`X]Y  
;`Y`Y[`Yb`Y]hž`XUg`F`i`XYf`\Yfi`a`ni`fY]»`Yb`i`bX`g]W`gY`Vgh`i`bX  
gY]bYb`?`ØfdYf`k`]YXYf`gh`Åf`\_Yf`]bg`6Yk`i`gghgY]b`ni`fi`ZYb`"

### A`c`h]j`Uh]c`b`ZØf`XYb`Gdcfh

8Yf`YfghY`GW`f]h`h`\]b`ni`Y]bYf`U`\_hj`YfYb`@VYb`gk`Y]gY`]gh`c`Zh`XYf  
[`fØ`»`hY`"9]b`Y`ZY`\_hj`Yf`K`Y[`ž`i`a`X]Y`A`c`h]j`Uh]c`b  
Ui`ZfYW`hni`Yf`U`hYbž`VYghY`h`XUf]bž`g]W`fYU`]gh]gW`Y`N]Y`Y`ni  
gYhnYb`"5bghUh]g]W`Y]bYb`A`UfUh`cb`U`g`N]Y`ni`gYhnYbž`\_ØbbhY

Y]b`Y]bZUWYf`D`Ubž`XfY]a U`dfc`K`cWXY`'`\$`A`]bi`hYb`U\_h]j`ni`gY]bž`  
XYf`f]W]h][`Y`K`Y[`gY]b`"GdUn]YfYb[`Y`Ybž`F`UXZU`fYb`cXYf`  
GWk`]a`a`Yb`g]bX`Yfj`c`ffU[`YbXY`A`Ò[`]W`\_Y]hYbž`i`a`]b`6Yk`Y[`i`b[`  
ni`\_ca`a`Yb`i`bX`XUg`c`bY[`fc»`Yb`5i`Zk`UbX`"

K`cWYbd`À`bY`cXYf`HfU]b]b[`gdUf`hbYf`\_`Ò`bYb`YVYbZU`g`ni`f`  
A`ch]j`Uh]cb`VY]hfU[`Yb`"K`Yb`b`G]Y`Ya`UbXYb`UVYbž`XYf`g]W`À`bYb`  
UbgW`]Y»`hž`k`]fX`Yg`j`]Y`Y]bZUWYf`ž`k`]f`\_]W`U\_h]j`ni`V`Y]VYb`"8`Ug`  
[`Ya`Y]bgUa`Y`HfU]b]b[`gcf[`h`b]W`h`bi`f`ZØf`J`YfV]bX`]W`\_Y]hž`  
gcbXYfb`a`UW`h`Ui`W`a`Y`f`GdU»`"

## @Ub [ Zf]gh][ Y`N]Y`Y`gYhnYb

9]b`k`Y]hYfYf`k`]W]h][`Yf`5gdY\_hž`i`a`]Zh`ni`V`Y]VYbž`]Y[`h]b`XYf`  
D`Ubi`b[`,`@Ub [ Zf]gh][`Y`:]hbYgg]Y`Y`g]bX`Yb`hgW]Y]XYbXž`i`a`Y]b`  
;`YZØ`X`Yf`9fZØ`i`b[`,`i`bX`XYg`i`c`fhgW]f]h`g`ni`Yf`YVYb`"9g`]gh`  
]`ZfY]W]ž`A`Y]Yb`ghY]bY`ni`gYhnYbž`XUa`]h`a`Ub`X]Y`i`c`fhgW]f]h`Y`  
j`YfZc`[`Yb`\_`Ubb`"8]YgY`\_`Ò`bYb`gc`Y]bZUW`gY]b`k`]Y`XUg`9f`Ø`Yb`  
XYf`HfU]b]b[`g`À`i`Z][`\_Y]h`cXYf`XUg`5i`gd`fcV]YfYb`bYi`Yf`Gdc`fhUf`hYb`"

Ni`g`À`h`]W`]gh`Yg`k`]W]h][`ž`X]Y`9fb`À`fi`b[`,`b]W`h`Ui`»`Yf`5W`h`ni`  
`UggYb`"9]b`Ui`g[`Yk`c[`YbYg`J`Yf`À`h`b]g`j`cb`B`À`f`ghc`ZYb`  
i`bhYf`gh`Ø`h`h`b]W`h`bi`f`X]Y`gdc`fh]W]Yb`@Y]ghi`b[`Yb`ž`gcbXYfb`]`Z`h`  
Ui`W`XUVY]ž`g]W]Z]h`Yf`i`bX`YbYf[`]Y[`Y`UXYbYf`ni`ZØ`Yb`"<]Yf`\_`Ubb`  
Yg`]`ZfY]W]gY]bž`Y]bZUWY`i`bX`[`Ygi`bXY`FYnYd`hY`ni`gUa`a`Y`bž`X]Y`  
gW`bY`ni`VYfY]hY`h`k`YfXYb`\_`Ò`bYb`"

GW`]Y»`]W]gh`Yg`k`]W]h][`ni`VY`hcbYbž`XUgg`Yg`b]W]h]a`a`Yf`i`a`  
@Y]ghi`b[`,`[`Y`h`:]hbYgg`gc`hY]b`Yf`ghYf`@]b]Y`i`fYi`XY`VYfY]hYb`i`bX`  
b]W]h`U`g`DZ]W]h][`YZØ`X`Yf`YV`h`k`YfXYb`"<`ØfYb`G]Y`Ui`Z`À`fYb`?`ØfdYfž`  
i`bX`gi`W]Yb`G]Y`g]W]5\_h]j`]h`hYbž`X]Y`À`bYb`GdU»`a`UW]Yb`"GY]Yb`  
Yg`HUbn`\_i`fgYž`M`c[`U`cXYf`Y]bZUW`bi`f`Y]b`Yb`hgdUbb`hYf`  
GdUn]Yf[`Ub[`,`]a`DUf`\_`X`Yf`GW`ØggY`]ghž`XUg`6Yk`Y[`Yb`ni`Y]bYf`  
Ub[`YbY`a`Yb`F`ci`h]bY`ni`a`UW]Yb`"

9]b`k`Yb][`,`VYfk`]bXi`b[`,`ni`6Y[`]bb`]gh`bc`fa`U`ž`UVYf`X]Y`dcg]h]j`Yb`  
9ZY`\_hYž`X]Y`fY[`Y`a`À»][`Y`6Yk`Y[`i`b[`,`Ui`Z`?`ØfdYf`i`bX`;`Y]gh`U`hž`  
g]bX`Yg`k`Yf`h`"8]Y`<`YfUi`gZc`fXYfi`b[`,`VY`gh`h`XUf]bž`X]YgYb`Dfc`nYgg`

U`g`HY]`XYg`@YVYbg`i bX`b]W`h`U`g`\_i fnZf]gh][ Y`@Øgi b[ `ni  
VYhfUW`hYb" `b`X]YgYa `G]bbY`gc`hY`XYf`<YfVgh`b]W`h`bi f`X]Y  
5V\_Ø\`i b[ `XYf`HYa dYfUhi fYbž`gcbXYfb`Ui W`Y]bY`9fbYi Yfi b[ `ZØf  
?ØfdYf`i bX` ; Y]gh`gma Vc`]g]YfYb"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`X]Y!bUW`f]W`hYb"bYh