

6; ; Òhh]b [ Yb`ghUfhYh`a ]h`\_bUddYf  
B ]YXYf`U[ Y`[ Y[ Yb`D\cYb]l `<U[ Yb`]b`X]Y  
HYghgd ]Y`gYf]Y

6; ; Òhh]b[ Yb`ghUfhYh`i bVYZf]YX][ YbX`]b`X]Y`HYghgYf]Y`i bX  
j Yf`]Yfh[ Y[ Yb`D\cYb]l `<U[ Yb`a ]h; , ' . , ) ""9]b`6`]W`Ui Z`X]Y  
GW`ØggY`YfY][ b]ggY"

8]Y`6Ug\_YhVU`a UbbgW UZh`6; ; Òhh]b[ Yb`ghUfhYh`Y`Ua`%\*""5i [ i gh  
&\$&( `]b`]fY`HYghgd]Y`gYf]Y`i bX`a`i`ggY`g]W`]a`YfghYb`Gd]Y`  
[ Y[ Yb`XYb`Nk`Y]h`][ ghYb`D\cYb]l `<U[ Yb`a ]h; , ' . , ) [ YgW`U[ Yb  
[ YVYb`"Hfcm`Y]bYf`gc`XYb`YfghYb`<U`VnY]h`nY][ hYb`g]W`XYi`h`]W`Y  
GW`k`ÀW`Yb`]a`Gd]Y`j`Yf`Ui`Z`X]Y`Ui`Z`J`YfVYggYfi`b[ gVYXUfZ  
]bXYi`hYb"

GW`k ]Yf][ Yf`5i ZhU`\_h`]a`HYghgd]Y`

8]Y`J`Y]`W`Yb`VY[ UbbYb`XUg`A`UhW`j`]Y`j`Yfgd`fYW`YbX`i`bX`ZØ`fhYb  
ni`f`<U`VnY]h`a`]h`(`,`.)`""6Ug\_YhVU`!HfU]bYf`C`]j`]Yf`ci`WJfh`gYmhY  
Ui`Z]Y]bY`↑`b[ Y`i`bX`XmbUa`]gW`Y`5i`ZghY`i`b[ ž`ni`XYf`Ui`W`XYf  
BYi`ni`[ Ub[ `A`Uf]`b`J`Yf]`Yfg`[ Y`\`Òfh`8`Yf`GhUfh`]bg`Gd]Y`k`Uf`nk`Uf  
`c`d`f][ ž`XcW`b`UW`%\$`[ Ygd]Y`hYb`A`]bi`hYb`U`UhYb`g]W`X]Y  
; Òhh]b[ Yf`[ YZUb[ Yb`i`bX`Y]bY`ghUf`\_Y`D\UgY`Y]b[ Y`Y[ hž`X]Y`g]Y`V]g  
ni`f`DUi`gY`Ui`Z]Y]bYb`\_ca`ZcfhUV`Yb`J`c`fgd`fi`b[ `VfUW`hY"

GW`ØggY`gd]Y`Yf`i`bX`XYfYb`@Y]ghi`b[ Yb

6YgcbXYfg`Yfk`À`bYbgk`Yfh`k`Uf`X]Y`@Y]ghi`b[ `j`cb`A`Uh`]g  
A`Òbb]b[ `c`ZZ`XYf`U`g`6;`!FY`\_cfXgd]Y`Yf`]b`XYb`YfghYb`A`]bi`hYb  
gck`]Y`]a`k`Y]hYfYb`J`Yf`Ui`Z`XYg`Gd]Y`g`k`]W`h][ Y`Di`b`\_hY`Yfn]Y`hY"  
5i`W`]a`a`m`6cY`Y]a`i`bX`NUW`9bga`]b[ Yf`Y]ghYhYb`k`Yfhj`c`Y  
6Y]hf`À[ Yž`XcW`X]Y`[ YgUa`hY`A`UbbgW`UZh`U`hY`GW`k`]Yf][`\_Y]hYbž

[ Y [ Yb`X]Y`U[ [ fYgg]j Y`J YfhY]X][ i b[ `XYf`<U[ YbYf`ni `VYghY\Yb"

8]Y`nk Y]hY`<U`VnY]h`i bX`K YbXYdi b`h]a  
Gd]Y`

B UW`XYf`<U`VnY]hdUi gY`\_Y`fhY`g]W`XYf`Gd]Y`Zi gg`ZØf`X]Y  
; Øh]b[ Yf`D\cYb]l`<U[ Ybž`YbYf[ ]gW`i bX`n]Y`ghfYV][ ž`\_Ua  
gW`bY`Ui Z`XfY]`Di b`hY`\YfUb`"5a`9bXY`XYf`fY[ i`ÅfYb`Gd]Y`nY]h  
gW`UZhYb`Yg`X]Y`<U[ YbYfž`Y]bYb`F ØW`ghUbX`]b`Y]bY` : Ø\fi b[  
i a ni k UbXY`bž`k Ug`ZØf`X]Y`6; `Y]bY`\YfVY`9bhhAi gW`i b[ `XUfghY`h"  
8]Y`Y`hnhYb`A ]bi hYb`XYg`Gd]Y`g`k UfYb`[ YdfÅ[ hij cb`BYfj cg]hÅhi bX  
ZY`\YbXYb`HfYZZYfbž`k Ug`]b`nk Y]j Yf[ YVYbY` : fY]k ØfZY`Xi fW  
6cY\Y]a`\_i fnj cf`XYa`5VdZ]Z`a ØbXYhY"

8]Y`6YXYi hi b[ `XYf`HYghgd]Y`Y

8 Ug`HYghgd]Y`k Uf`b]W`h`bi f`Y]bY` ; Y`Y[ Yb\Y]h`ZØf`X]Y`6;  
; Øh]b[ Ybž`]fY`bYi Y`A UbbgW`UZhini gUa`a Ybni ghY`Ybž`gcbXYfb  
Yg`]gh`Ui W`Y]bY`k ]W`h][ Y`D\UgYž`i a`g]W`Ui Z`X]Y`\_ca`a YbXYb  
<YfUi gZcfXYfi b[ Yb`]b`XYf`66@j cfni VYfY]hYb`"A ]h`XYa`b`ÅW`ghYb  
5i ZY]bUbXYfhfYZZYb`]a`66@Dc`\_U`!5W`hY`Z]bU`Y`Ua`%)`"GYdhYa`VYf  
[ Y[ Yb`X]YgY`VYb`<U[ YbYf`k ]fX`g]W`nY][ Ybž`cV`X]Y`A UbbgW`UZh  
Ui g`XYb` : Y`\Yfb`X]YgYg`Gd]Y`g`YfbYb`\_Ubb"

9]b`5i gV`]W`\_Ui Z`X]Y`b`ÅW`ghYb`Gd]Y`Y

8]Y`6; ; Øh]b[ Yb`\Uh`bcW`gYW`g`k Y]hYfY`HYghgd]Y`Y`j cf`g]W`ž  
VYj cf`X]Y`F Y[ i`Uf`GYUgc b`VY[ ]bbh`8]Y`NY]h`XfÅb[ hž`XYbb`X]Y  
YfghYb`9]bXfØW`\_Y`a ØggYb`]b`\_cb`fYhY`9f[ YVb]ggY`i a [ Yk UbXY`h  
k YfXYb`8]Y` : Ub[ Ya`Y]bXY`Yfk UfhYhj cb`XYb`J Y]`W`Yb`Y]bY  
GhY][ Yfi b[ `]\Yf`@Y]ghi b[ `i bX`\cZZYbh]W`Y]b`VYggYfYg`F Ygi`hUh  
]b`XYb`\_ca`a YbXYb`6Y[ Y[ bi b[ Yb"

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. 'X]Y!b UW\ f]W\ hYb "bYh