

HfUi Yf`i a `fmbU` : Uf]cb.`HUi gYbXY
j YfUVgW\]YXYb`g]W\ `]b`@k]k

fmbU` : Uf]cbž`i a ghf]hhYbY`Dc`h]_Yf]bž`k i fXY`bUW\ `]\fYa
A cfX`]b`@k]k `VY][YgYhnh`"HfUi YfZY]Yf`nc[`HUi gYbXY`Ub/
Dc`nY]`ZU\bXYh`bUW\ `HÀhYf"

6Y]gYhni b[`j`cb`fmbU` : Uf]cb`]b`@k]k `U`g
Gma Vc``Z0f`dc`h]gW\Y`GdUbbi b[Yb

@k]k `fXdUŁ` `8]Y`HfUi YfZY]Yf`Z0f`X]Y`Yfa cfXYhY`Dc`h]_Yf]b`fmbU
: Uf]cb`]b`XYf`k Yghi _fU]b]gW\Yb`GhUXh`@k]k `ZUbX`i bhYf`Y]bYf
J]Y`nU\`j`cb`A YbgW\Yb`ghUhhž`X]Y`]\f`X]Y`YhnhY`9\fY`Yfk]YgYb`"8]Y
) *!Š\`f][Yž`X]Y`Ua` : fY]hU[`j`cf`]\fYa `K c\b`b`U`i g`Xi fW\`Y]bYb
?cdZgW\i gg`[Yh0hYh`k i fXYž`k Uf`Y]bY`i a ghf]hhYbY` :][i f`]b`XYf
i _fU]b]gW\Yb`Dc`h]_`"ÀfY`6Y]gYhni b[ž`X]Y`Ui Z`XYa` \]ghcf]gW\
VYXYi hgUa`Yb`@mgW\U`mk`g`m!` : f]YX`cZ`ghUhhZUbXž`j`Yf`]YZ]b
Y]bYa`Ub[YgdUbbhYb`dc`h]gW\Yb`?`]a`Už`XUg`X]Y` ; YgY`gW\UZh
k`Y]hYf\]b`dc`Uf]g]Yfh"

Dc`h]gW\Y`?`cbhfcj`YfgYb`i`bX`]f`9fVY

: Uf]cbž`X]Y`j`cb`&\$%&`V]g`&\$%(`Z0f`X]Y`fYW\hgYI hfYa`Y`DUfhY]
Gk`cVcXU`]a`DUf`Ua`Ybh`gU»ž`k`Uf`Y]bY`VY`Ub`bhY
GdfUW\k`]ggYbgW\UZh`Yf]bž`X]Y`g]W\`Z0f`Y]bY`i`_fU]b]gW\Y`»XYbh]hÀh
Y]bgYhnhY`"ÀfY`U[[fYgg]j`Y`F`Yhcf]_`[Y[Yb`fi`gg]gW\gdfUW\][Y
I`_fU]bYf`VfUW\hY`]\f`j`]Y`Y`?f]h]_Yf`Y]b`"6YgcbXYfg`VYa`Yf`Ybgk`Yfh
g]bX`]\fY`Yi`»Yfi`b[Yb`0VYf`dfca`]bYbhY`DYfg0b`]W\`_Y]hYb`k`]Y`XYb
U`hi`Y`Yb`DfÀg]XYbhYb`K`c`cXma`mf`GY`Ybg`m`i`bX`X]Y
<cW\gdf]b[Yf]b`š]fcg`Uk`U`A`U`i`hgW\]W\ž`X]Y`g]Y`Ui`ZVY`Y]X][YbXY
K`Y]gY`VYnY]W\YbYhY`"Gc`W\Y`Yi`»Yfi`b[Yb`nY][Yb`X]Y`h]YZYb
[YgY`gW\UZh]W\Yb`GdU`hi`b[Yb`]b`XYf`i`_fU]bYž`X]Y`Xi`fW\`X]YgY

HfU[ÒX]Y'a Ò[`]WkYfk Y]gY'bYi Y'8]a Ybg]cbYb'YffY]WkYb"

8]Y': U\bXi b['bUWk'XYa 'a i ha U» `]WkYb
HÀhYf

8]Y'9fa]h'i b[gVY\ÒfXYb'\UVYb']b'XYf'Nk]gWkYbnY]h'6]'XYf'Y]bYg
a Ò[`]WkYb'J YfXÀWk]h[Yb'j YfÒZZYbh]Wk'h''5i Z'XYb'5i ZbU\ a Yb']gh
Y]b'\U[YfYf'A Ubb'ni 'gY\Ybž'XYggYb'; Yg]Wk'h'Xi fWk'Y]bYb
GWk'Udd\i h'i bX'Y]bY'GcbbYbVf]'Y'j YfVcf[Yb']gh''8]Y'Dc`]nY]
j YfZc`[h'XYb'<]bk Y]gž'XUgg'XYf'A Ubb'Yhk U'nk]gWkYb'%ž+\$'i bX
%ž, \$'A YhYf'[fc» 'gY]b'_ÒbbhY''Hfchn'XYf'\Y_h]gWkYb': U\bXi b[
gWk'Y]» h'X]Y'Dc`]nY]'Y]bY'a Ò[`]WkY'fi gg]gWkY'Gdi f']b'XYf'HUh'b]Wk h
Ui gž'k Ug'X]Y'dc`]h]gWkY'8]a Ybg]cb'XYf'9fa cfXi b['k Y]hYf
j YfghÀf_h"

8]Y'F YU_h]cb'XYf'^2 ZZYbh`]Wk_Y]h

8]Y'[fc» Y'5bhY]'bU\ a Y'k À\fybX'XYf'HfUi YfnYfYa cb]Y'gd]Y[Y'h
b]Wk'h'bi f'XYb'J Yf'i gh'Y]bYf'i a ghf]hYbYb'Dc`]h]_Yf]b'k]XYfž
gcbXYfb'Ui Wk'X]Y'Ub[YgdUbbhYb'; YZØ\`Y']bbYf\U`V'XYf
; YgY`gWk UZh''J]Y'Y'6Øf[Yf'i bX'5b\Àb[Yf'XYf'Dc`]h]_Yf]b'bU\ a Yb
5VgWk]YX']b'Y]bYf'c_U'Yb'?]fWkYž'i bX']\fy'6Y]gYhni b['k i fXY'j cb
Y]bYa'; YZØ\`XYf'I bg]WkYf\Y]h'VY['Y]hYh''8Yf'A cfX'Ub': Uf]cb
_ÒbbhY'U'g'NY]WkYb'ZØf'X]Y'Ub\U'hYbXY'; Yk U'h'i bX'Dc`Uf]g]Yfi b[
]b'XYf'I _fU]bY'VYhfUWk hYh'k YfXYbž']bgVYgcbXYfY']b'Y]bYf'NY]hž']b
XYf'XUg@UjX'a]h'Ài » YfYb'6YXfc\i b[Yb'i bX']bbYfYb
GdUbbi b[Yb'_Àa dZh"

: Un]h

8]Y'6YYfX][i b['j cb'fmbU': Uf]cb'_ÒbbhY'U'g'K YbXYdi b_h'[Y'hYbž
XYf'X]Y'h]YZYb'dc`]h]gWkYb'i bX'gcn]U'Yb'F]ggY']b'XYf'I _fU]bY
j YfXYi h]Wk'h''Àf'9fVYž'[YdfÀ[h'j cb'?cbhfcj YfgYb'i bX'gWk UfZYf
F\Yhcf]_ž'k]fX'X]Y'8]g_i gg]cb'ØVYf'bUh]cbU'Y'X'Yb]h]h'Àh'i bX
Ni gUa a Yb\U'h'k Y]hYf'Ub\Y]nYb''9g'V`Y]Vh'UVni k UfhYbž']bk]Yk Y]h
X]YgY'HfU[ÒX]Y'XYb'ÒZZYbh]WkYb'8]g_i fg'ØVYf'dc`]h]gWkY'Hc`YfUbn
i bX'X]Y'Ni _i bZh'XYf'i _fU]b]gWkYb'; YgY`gWk UZh'VYY]bZi ggYb'k]fX"

B 5;

8 YhU]g

6 Ygi W\ Yb 'G]Y 'i bg 'Ui Z. 'X]Y!b UW\ f]W\ hYb "b Yh