

f5 bŁ[Y_ca a Yb. '9bhXYW_Yb 'G]Y
: 'i WŁ h[YgWŁ]WŁ hYb 'j]b '@YYf 'VY] 'XYf
GdUf_UggY

6Ygi WŁYb 'G]Y 'X]Y '_cghYb 'cgY 'K UbXYfUi gghY''i b[
/ ei ch/f5bŁ[Y_ca a Yb/ ei ch/ni f: 'i WŁ h[YgWŁ]WŁ hY 'j]b 'XYf
GdUf_UggY '@YYfK]hha i bX 'V]g '%&"GYdhYa VYf"

9]bY 'bYi Y 'K UbXYfUi gghY''i b['a]h'XYa 'H]hY''f5bŁ[Y_ca a Yb 'j]gh
'Yhnh]b 'XYf 'GdUf_UggY '@YYfK]hha i bX 'ni 'gY \Yb "'8]Y '5i gghY''i b[
]gh 'V]g 'ni a ' %&"GYdhYa VYf [Y0ZbYh'i bX '_Ubb 'k Å \fYbX 'XYf
fY [i 'ÅfYb '2 Zbi b[gnY]hYb '_cghYb 'cg 'VYgi WŁ h'k YfXYb "'8]YgY
J YfUbghU 'hi b['V]YhYh'XYb '6Ygi WŁ Yfb 'X]Y 'A 0 [']WŁ _Y]hž'g]WŁ
]bhYbg]j 'a]h'XYb 'H \Ya Yb: 'i WŁ hi bX: 'i WŁ hi fgUWŁ Yb
Ui gY]bUbXYfni gYhnYb "'9g 'k YfXYb 'b]WŁ h'bi f 'dfÅ [bUbhY
=bZcfa Uh]cbYb 'j Yfa]hY 'hž'gc bXYfb 'Ui WŁ 'dYfg0b ']WŁ Y: ; YgWŁ]WŁ hYb
j cb: ; YZ0WŁ hYhYb 'j cf [YghY 'hž'X]Y 'XYfYb '9fZU \fi b [Yb
k]XYfgd]Y [Yb "'8]YgY: ; YgWŁ]WŁ hYb 'g]bX 'gY \f'i bhYfgWŁ]YX ']WŁ ž'i bX
XcWŁ 'nY] [Yb 'g]Y 'Ui Zž'k]Y 'j]Y 'Y: ; Ya Y]bgUa _Y]hYb 'g]WŁ 'j]b 'XYb
; f0bXYb 'Z0f 'X]Y: 'i WŁ h'Z]bXYb 'UggYb"

8Yf 'GhUbXcfh'XYf '5i gghY''i b[ž'X]Y 'GdUf_UggY '@YYfK]hha i bXž
VYZ]bXYh'g]WŁ 'j]b 'XYf 'A 0 \YbghfU» Y '- ' ']b '@YYf "'8]YgYg '9] Ybh'ghY''h
Y]bYb 'VYXYi hYbXYb 'GWŁ f]h'XUfž'i a 'XUg '6Yk i gghgY]b 'Z0f 'X]Y
< YfUi gZcfXYfi b [Yb 'i bX 'X]Y 'F YU]hÅh'j cb [YZ0WŁ hYhYb 'A YbgWŁ Yb
ni 'gWŁ ÅfZYb "'8Yf '@UbX_fY]g '@YYf'i bX 'X]Y 'J c ` _g \cWŁ gWŁ i 'Y 'Z0f 'X]Y
GhUXhi bX 'XYb '@UbX_fY]g '@YYf 'Y "'J "' \UVYb 'j]b 'Ni gUa a YbUfVY]h
a]h'XYa ' : cfi a 'XYf '?i 'hi fYb 'j]b 'Ghi hh [Ufh'X]YgY 'j]bhYf_i 'hi fY''Y
=b]h]Uh]j Y 'j]bg '@VYb '[Yfi ZYb "'9g]gh'HY] 'XYf 'YfghYb 'j]bhYf_i 'hi fY''Yb
K cWŁ Yž'X]Y 'j cb 'XYf '?ccfX]b]Yfi b [gghY''Y 'A] [fUh]cb 'i bX 'HY] \UVY
cf [Ub]g]Yfh'k]fX"

≡bHYf_i`hi fY`Y`K cWXY`ZØfXYfh`XYb`8]U`c[

8]Y`j]bhYf_i`hi fY`Y`K cWXY`UhiXUg`N]Y`ž`XYb`5i ghUi gW`nk]gWXYb
j YfgW]YXYbYb`?i`hi fYb`ni`ZØfXYfb`i bX`Y]b`k YW`gY`gY]h[Yg
J Yfgh`AbXb]g`ni`gW`UZYb`"G]Y`V]YhYh`Y]bY`D`UhhZc`fa`ž`Ui`Z`XYf`X]Y
J]Y`ZU`h`XYf`; YgY`gW`UZh`g]W`hV`Uf`[Ya`UW`h`k]fX`i bX
j YfgW]YXYbY`DYfgdY`_hj Yb`X]g`_i h]Yfh`k YfXYb`_ØbbYb`"8]Y
5i gghY`i b[`f`b`b`[Y`_ca`a Yb`]gh`Y]b`nYbhfU`Yf`6YghUbXhY]`X]YgYf
≡h]Uhj Yž`XU`g]Y`XUg`H`Ya`U`:`i`W`h`j]b`XYb`A]hY`di b`_h`f`ØW`h`i bX
Yg`ni`Y]bYa`:`; Ygdf`ÅW`gh`Ya`U`ZØf`X]Y`[YgUa`hY`F`Y`[]cb`a`UW`h`

8]Y`5i gghY`i b[`a`ØW`hY`]bgVYgcbXYfY`X]Y`Gh]a`a`Y`XYf`Yb][Yb
`ØfV`Uf`a`UW`Yb`ž`X]Y`c`Zh`]b`XYf`; YgY`gW`UZh`i`bhYffYdf`ÅgYb`h]Yfh
g]bX`"8i fW`X]Y`Df`ÅgYb`hUh]cb`XYf`:`i`W`h[YgW`]W`hYb`gc`Y`b
J`c`f`i`fhY]Y`UV[YV`Ui`h`i`bX`9a`d`U`h`]Y`[YZØfXYfh`k`YfXYb`"6Ygi`W`Yf`
g]bX`Y]b[Y`UXYb`ž`g]W`X]Y`5i gghY`i b[gghØW`Y`Ubni`gY`Y`b`i`bX
Xi`fW`X]Y`d`Yfg`Øb`]W`Yb`9fn`Å`i`b[Yb`Y]b`Yb`h]YZfYb`9]bV`]W`_]b`X]Y
@YVYb`g`fYU`]h`Å`hYb`j`cb`:`; YZØW`hY`hYb`ni`[Yk`]b`bYb`"

8`UfØVYf`_\]bUi`g`[]Vh`X]Y`5i gghY`i b[`XYb`6Ygi`W`Yfb`X]Y
A`Ø[`]W`_Y]hž`g]W`U`_hj`_Ub`XYf`8]g`_i`gg]cb`ni`VYhY][Yb`i`bX`a`Y`\f
ØVYf`X]Y`:`i`W`hi`fgUW`Yb`ni`YfZU`fYb`"J`cb`d`c`]h]gW`Yb`?`cbZ`_hYb
ØVYf`k`]fhgW`UZh]W`Y`B`ch`U[Yb`V]g`_\]b`ni`I`a`k`Y`h`_Uh`Ughfcd`Yb`
X]Y`5i gghY`i b[`VY`Yi`W`hY`h`X]Y`j`YfgW]YXYbYb`:`U`_hc`fYb`ž`X]Y
A`Yb`gW`Yb`ni`f`:`i`W`h`j`Yf`Ub`U`ggYb`"

:`Øf`j`]Y`Y`]gh`X]Y`:`i`W`h`b]W`h`bi`f`Y]b`_ØfdYf`]W`Yfž`gcbXYfb`Ui`W`
Y]b`Ya`ch]cbU`Yf`K`Y[ž`XYf`a`]h`J`Yf`i`ghi`bX`I`bg]W`Yf`\Y]h
j`YfVi`bXYb`]gh`"8]Y`; YgW`]W`hYb`ž`X]Y`]b`XYf`5i gghY`i b[`Yfn`Å`h`
k`YfXYb`ž`gd]Y[Y`b`X]YgY`<`YfUi`gZc`fXYfi`b[Yb`k`]XYf`i`bX`nY][Yb
[`Y]W`nY]h][`XYb`i`b[YVfcW`YbYb`@YVYb`gk`]`Yb`XYf`6YhfcZYbYb`"

9]b`VYgcbXYfYg`<][`_\][`h`XYf`5i gghY`i b[`]gh`X]Y`A`Ø[`]W`_Y]hž`a`]h
A`]hUfVY]hYfb`XYf`?`cc`fX]b]Yfi`b[gghY`Y`A`][fUh]cb`i`bX`HY]`\UVY
i`bX`UbXYfYb`≡hYfYgg]YfhYb`]bg`; Ygdf`ÅW`ni`_ca`a`Yb`"8]YgY
;`Y`Y[Yb`Y]hYb`ZØfXYfb`XYb`5i ghUi gW`i`bX`\Y`ZYb`ž`X]Y`H`Ya`Uh]_
:`i`W`h`Ui`g`j`YfgW]YXYbYb`6`]W`_k`]b`_Y`b`ni`VY`Yi`W`hYb`"

≠b`XYf`\Yi h][Yb`K Y`hž`b`XYf`j]Y`Y`A YbgW`Yb`Ui Z[fi bX`j cb`? f]gYb
i bX`?cbZ]_hYb`]\fY`<Y]a Uhj Yf`UggYb`a ØggYbž`]gh`Yg`k]W`h][Yf
XYbb`Yž`9a dUh\]Y`ni `nY][Yb`i bX`gc`]XUf]gW`ni `gY]b"
J YfUbghU`hi b[Yb`k]Y`X]YgY`g]bX`YggYbn]Y`ž`i a `X]Y`5i gk]f`_i b[Yb
[`cVU`Yf`A][fUh]j Yb`D\`Åbca YbY`ni `j YfghY`Yb`i bX`a YbgW`]W`Y
; YgW]W`hYbž`X]Y`cZh`\]bhYf`GhUh]gh]_Yb`j YfVcf[Yb`V`Y]VYbž`Y]bYb
F Ui a `ni `V]YhYb"

8]Y`K UbXYfUi gghY``i b[`f5bŁ[Y`_ca a Yb`]gh`gca]h`b]W`h`bi f`Y]bY
8UfV]Yhi b[`j cb`≠Zcfa Uh]cbYbž`gcbXYfb`Ui W`Y]bY`9]b`UXi b[ž`X]Y
Y][YbY`DYfgdY`_h]j Y`ni `]\]bhYfZfU[Yb`i bX`Y]b`gc`]XUf]gW`Yg
A]hY]bUbXYf`ni `Z0fXYfb"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`X]Y!bUW`f]W`hYb`"bYh