

; cYh\Yg'NY]W\bi b[Yb.'9]b'Y]bn][Ufh][Yf
6`]W_]b'X]Y'K Y'h'XYg'8]W\hYfg

8]Y'?`Ugg]_`Gh]Zhi b[`K Y]a Uf`YfZc fgW\h'UV`&\$&(; cYh\Yg
NY]W\bi b[Yb'i bX'a UW\h'g]Y'cb`bY'ni [Ab[`]W\`'Y]b
Y]bn][Ufh][Yg'Dfc`Y_h'Z0f': cfgW\i b[`i bX`^ ZZYbh]W_]h"

8]Y'?`Ugg]_`Gh]Zhi b[`K Y]a Uf`\Uh[fc»Y'D`AbY`Z0f`X]Y
ZUgn]b]YfYbXYb'NY]W\bi b[Yb'XYg'VYXYi hYbXYb'8]W\hYfg`x\Ubb
K c`Z[Ub[`j cb'; cYh\Y"5V`XYa `ca a YbXYb`d\`f`k]fX`Y]b
i a ZUb[fY]W\Yg': cfgW\i b[gdfc`Y_h']bg`@YVYb`[Yfi ZYbž`XUg`g]W\
Ui ggW\`Y»`]W\`XYb'NY]W\bi b[Yb'; cYh\Yg`k]Xa Yh`N]Y`XYf
Gh]Zhi b[`]gh`Ygž`X]YgYb`VYa Yf`Ybgk YfhYb`6YghUbXž`XYf`Y]bn][Ufh][
]a `k Y`hk Y]hYb`?cbhYI h]ghž[YbUi Yf`i bhYf`X]Y`@ dY'ni `bY`a Yb
i bX`Z0f`X]Y`^ ZZYbh]W_]h'gck]Y`X]Y`K]ggYbgW\UZhini [Ab[`]W\Yf`ni
a UW\Yb"

; cYh\Yž`XYf`j cb`%+(-`V]g`%, ' &`YVhYž`k Uf`b]W\h`bi f`Y]b
\YfUi`gfU[YbXYf`GW\f]ZhghY`Yfž`gcbXYfb`Ui W\`Y]b`hU`Ybh]YfhYf
NY]W\bYf`"GY]b`K Yf`_i a ZUggh`Y]bY`J]Y`nU`\`j cb`G_]nnYbž`X]Y
@UbXgW\UZhYbž`UbUhca]gW\Y`Ghi X]Yb`i bX`XUf0VYf`\]bUi g
XUfghY`Yb"8Yf`Ybcfa Y`K Yfh`\fYf`NY]W\bi b[Yb`]gh`b]W\h`bi f
_0bgh`Yf]gW\ž`gcbXYfb`Ui W\`U`g`\]ghcf]gW\Yg`NYi [b]g`gY]bYf`NY]h
gck]Y`gY]bYg`_fYUhj Yb`GW\UZZYbg`j cb`6YXYi hi b["

9]b'Y]bn][Ufh][Yf`6YghUbX`Ub`NY]W\bi b[Yb

8]Y`Gh]Zhi b[`VYgW\fy]Vh`X]Y`NY]W\bi b[Yb'; cYh\Yg`U`g
<Yfn_Ua a Yf`XYf'; fUd\]gW\Yb`GUa a `i b[Yb`K Y]a Uf "I `f]_Y
@cfYbnž`X]Y`Df`Ag]XYbh]b`XYf`Gh]Zhi b[ž`gck]Y`5bbYhhY`@ Xk] [ž`X]Y
8]fY`hcf]b`XYf`Gh]Zhi b[ga i gYYbž`VYhcbYb`XYb`i b]j YfgY`Yb`K Yfh
X]YgYf`K Yf`_Y"A]h`Yhk U`&") \$\$`NY]W\bi b[Yb`]b`XYf`GUa a `i b[`XYf`

Gh]Zhi b['g]bX'fi bX'' \$\$'k Y]hYfYb']b'j YfgW\jYXYbYb'A i gYYb'i bX
GUa a 'i b[Yb'Ui »Yf\U'V'j cb'K Y]a Uf'ni 'Z]bXYb''8]YgY'9I dcbUH
[Yk Å\fyb'gdUbbYbXY'9]bV`]W_Y']b'; cYh\Yg'8Yb_Yb'i bX'gY]bY
_Øbgh'Yf]gW\Y'K U\fbY\ a i b[''

; cYh\Y'Yf[fØbXYhY'nY]W\ bYf]gW\ 'X]Y'K Y'hž'gY]bY'K Y'h ž'Yf_`Àfh
GYVUgh]Ub';]YgYbž; YgW\ÅZhgzØ\fyf'XYf'<Yfa Ubb'FYYa hga U
Gh]Zhi b[ž'X]Y' [Ya Y]bgUa 'a]h'XYf'9fbghj cb'G]Ya Ybg
?i bghgh]Zhi b['XUg'Dfc'Y_h'i bhYfghØhnh''8 Ug': cfgW\i b[gdfc'Y_h
k]fX'V]g'&\$&+'i bhYf'XYf'@Y]hi b['j cb'7\ f]ghcd\ 'Cfh\ž'XYa ' ?i fUhc f
XYf'; fUd\]gW\Yb'GUa a 'i b[Yb'a]h'XYa ' : c_i g'Ui Z'X]Y
; cYh\YnY]hž'Xi fW\ [YZØ\fh''

; cYh\Yg'@Y]XYbgW\UZh'ZØf'XUg'NY]W\ bYb'VY['Y]hYhY']\b'gY]b
[UbnYg'@YVYb''9f'YfghY'hY'b]W\h'bi f'G_]nnYb'j cb'K c`_Yb'i bX
; YghY]bYbž'gcbXYfb']'i ghf]YfhY'Ui W\ ; YX]W\hY'i bX'_cd]YfhY
VYXYi hYbXY' ?i bghk Yf_Y''@Yhnh' U`g'k i fXYb'gY]bY'NY]W\bi b[Yb
j cf'ØVYf') \$' ð\fyb'k]ggYbgW\UZh']W\ 'VYUfVY]hYhž'k Ug'XYb
U_hi Y''Yb': cfgW\i b[gUbgUhn'i a gc'fY'Yj UbhYf'a UW\h''8]Y'?'`Ugg]_
Gh]Zhi b['K Y]a Uf']gh'j c''Yf'<cZbi b[ž'XUgg'X]Y'BYi VYk Yfhi b['i bX
8][]hU`]g]Yfi b['X]YgYf'K Yf_Y'b]W\h'bi f'ni f': cfgW\i b['VY]hfÅ[hž
gcbXYfb'Ui W\ 'Y]bY'VfY]hYfY'^2 ZZYbh']W_Y]h'YffY]W\h''

A]h'X]YgYa 'GW\ f]hh'gYhnh'X]Y'?'`Ugg]_`Gh]Zhi b['K Y]a Uf'Y]bYb
VYXYi hYbXYb'5_nYbh']b'XYf'?i bgh' 'i bX'@]hYfUhi fk]ggYbgW\UZh'
8 Ug'Dfc'Y_h'n]Y'h'XUfUi ZUVž'b]W\h'bi f'X]Y' _Øbgh'Yf]gW\Y
8]a Ybg]cb'j cb'; cYh\Yg'5fVY]hYb'ni 'YfZc'fgW\Ybž'gcbXYfb'Ui W\
XUg'J YfghÅbXb]g'ZØf'X]Y'J YfV]bXi b['nk]gW\Yb'gY]bYa
nY]W\ bYf]gW\Yb'i bX'gW\ f]ZhghY''Yf]gW\Yb'GW\UZZYb'ni 'j Yfh]YZYb''
8]Y'^2 ZZYbh']W_Y]h'k]fX'X]Y'A Ò['W_Y]h'\UVYbž'Ub'X]YgYf
gdUbbYbXYb'F Y]gY'hY]'ni bY\ a Ybž'k Å\fybX'['Y]W\ nY]h][
k Yfh'j c''Yg'K]ggYb'ZØf'ni _ØbZh][Y'; YbYfUh]cbYb'ZYgh[Y\U'hYb
k]fX''

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. 'X]Y!b UW\ f]W\ hYb "bYh